

MICHELE LIBERATI**PERSONAL INFORMATION**

Addresses VIA IV NOVEMBRE 9/3 - 40033 CASALECCHIO DI RENO (BO), ITALY

Personal Telephone - Email **+393284039818 - michele.liberati@gmail.com**

Nationality - Birth Italian - 18/10/1979 FERMO, FM, ITALY

SYNTESIS

20+ years of experience in operations management, lean thinking and innovation. 15+ years in consulting and people development. Adjunct professor of Innovation and Project Management at Università degli Studi di Modena e Reggio Emilia. I work as a freelance and collaborate with the PNO Group on EU innovation projects. After receiving a Ph.D. in Management Engineering, I worked in leading companies and in management consulting firms, where I led more than 100 projects in the application of "Lean Thinking" in supply chain, innovation, and manufacturing processes. I worked in national and international organizations, from SMEs to large corporates, in different industries: Automotive, Packaging, Manufacturing, Pharmaceutical, Chemical, Food, Logistics and Finance.

WORK EXPERIENCES

• Date (from –to) May 2019 – Up till today

• Position Freelance Coach and Consultant

Adjunct Professor (University of Modena and Reggio Emilia (Unimore)

Senior Innovation Consultant (CiaoTech – PNO Group)

• Main Subjects Lean Thinking and Operations Management, Innovation and Project Management

- Main Projects
 - C-Servess (Circular economy business model innovation in electric and electronic industry)
 - DigitBrain (Manufacturing Sme's innovation through digital twins technologies)
 - Horizon Results Booster (coaching and consulting services to boost the exploitation of EU innovation projects)

• Date (from –to) October 2013 - December 2019

• Name and address of the firm **Lenovys Srl** – Via Lampredi 3, Livorno• Position Lean Expert - Senior Consultant (freelance)

• Main Projects Lean Transformation projects, operations, supply chain and process improvement. Main Customers:

- **Raffmetal Spa**: Lean Office&Office Automation (Procurement)
 - Main Results: -62% task time, -98% lead time (order processing),
 - Methods: Value Stream Mapping, Office Automation, Project Management, Team Work
- **2C Coveri Srl**: Lean Transformation
 - Main Results: +70% on time delivery, -25% WIP movements, -25% non-conformities,
 - Methods: Value Stream Mapping, Flow, 5S, Lay-Out optimization, Team Work
- **Fondital Spa**: Lean Warehouse
 - Main Results Efficiency: -15% picking lead time
 - Methods: Value Stream Mapping, Work Sampling, Flow, Team Work
- **Lucart Spa**: Lean Office (Customer Service)
 - Main Results Efficiency: -64% truck load errors; -17% overdue payments
 - Methods: Value Stream Mapping, Team Work, A3 Thinking, KPI tracking
- **Fire Spa**: Lean Transformation
 - Main Results: + 10% Revenue; + 25% Operational Margin
 - Methods: Value Stream Mapping, Work Sampling, Process Activity Map, Team Work
- **Roche Diagnostic Spa**: Lean Transformation
 - Main Results: 20 Workstream, 150 people involved, New Quality Management System
 - Methods: Value Stream Mapping, RACI, Obeya Room, Visual Planning, 5 Whys
- Other Customers: Number1 (Lean Warehouse), Solvay (5S), Natuzzi (Training), ATM (Training), Perini Navi (Coaching), Confindustria (Lean Transformation), CNA (Lean Transformation)

• Date (from –to) January 2010 - December 2013

• Name and address of the firm **Makeitalia Srl**, via Zanasi 5, Castelfranco Emilia, Mo• Position Senior Consultant

<ul style="list-style-type: none"> • Main Projects 	<p>Operations and Supply Chain Management projects:</p> <ul style="list-style-type: none"> • CMS Spa (Tetrapak/Alstom system supplier), Alstom team coordinator: <ul style="list-style-type: none"> ◦ Main Results: + 218% Revenue; - 5,4% Purchasing Cost, 98% On-time Delivery • TRES Project: developing a new web platform for supply chain management • CMS Group (Tetrapak System Supplier): Strategic Sourcing and Purchasing Centralization <ul style="list-style-type: none"> ◦ Main Results: -5% Purchasing Cost
<ul style="list-style-type: none"> • Date (from –to) • Name and address of the firm • Position • Subject 	<p>July 2008 - May 2009</p> <p>Jmac Europe Milano S.p.A., Via Fieno 1 - 20123 Milano</p> <p><u>Lean Consultant</u></p> <p>Operations and Innovation Management:</p>
<ul style="list-style-type: none"> • Date (from –to) • Name and address of the firm • Position • Subject 	<p>April 2008 - July 2008</p> <p>Fiat Group Purchasing Srl, Fiat Spa, Via Nizza 250 - 10126 Torino</p> <p><u>Purchasing specialist in the development team</u></p> <p>Managing suppliers during the development process, with responsibilities on components development costs and time.</p>
<ul style="list-style-type: none"> • Date (from – to) • University • Degree • Thesis title • Collaborations 	<p>From January 2005 to April 2008</p> <p>University of Padua, Faculty of Engineering</p> <p><u>Doctorate in Management Engineering</u></p> <p>"From product architecture to organizational desing: supplier integration into new product development. Case studies in the Italian automotive industry"</p> <p>Ferrari Spa, Maserati Spa, Case New Holland Spa, RSM Erasmus University, Rotterdam</p>
<ul style="list-style-type: none"> • Date (from – to) • Name and address of the firm • Position and Subject 	<p>February 2004 to July 2004</p> <p>Ferrari spa, 4 Via Abetone Inf. – 41053 Maranello (MO), Italy</p> <p><u>Internship</u> for setting up a method for supply management in new product development, through a benchmarking analysis with two carmakers: GM-Fiat WorldWidePurchasing and Magna Steyr.</p>

STUDIES	
<ul style="list-style-type: none"> • Professional Courses 	<p>NLP University (CA), USA, - <u>Neuro Linguistic Programming Master Practitioner</u> - August 2019</p> <p>NLP University (CA), USA, - <u>Neuro Linguistic Programming Practitioner</u> - July 2016</p> <p>Performance Consultants International UK - <u>Coaching For Performance (Level 1&2)</u> – 2015, 2016</p> <p>Master in General Management (full coverage scholarship) - <u>Sida Srl</u> - 2010</p>
<ul style="list-style-type: none"> • Date (from – to) • University • Degree • Thesis title • Level • Awards 	<p>From September 1998 to July 2004</p> <p>University of Bologna, Faculty of Engineering</p> <p><u>Bachelor of Science and Master of Science Degree in Industrial and Management Engineering</u></p> <p>"Supply management in new product development. The Ferrari-Maserati case, benchmarking with two European carmaker"</p> <p>99/100</p> <p><u>European Project: Socrates-Erasmus</u> (awarded as one of the best Erasmus Student of the year)</p>

LANGUAGES			
	ITALIAN	ENGLISH	SPANISH
	Mother Language	Fluent	Fluent

PUBLICATIONS	
<ul style="list-style-type: none"> • Title • Journal 	<p>Product modularity and supplier integration into new product development</p> <p>L'impresa, February 2009</p>
<ul style="list-style-type: none"> • Title • Conference 	<p>"Social Network Techniques Applied to Design Structure Matrix Analysis. A new engine at Ferrari"</p> <p>9th International Design Structure Matrix Conference, Munich, October 2007</p>

INTERESTS	
	<p>I love cinema, reading, travelling and connecting with people. I practice sport with passion: beach volley and swimming (played soccer for 30 years). I adore yoga and meditation.</p>

